

MARKET SUPPLEMENT PROGRAM

**Report of the Market Supplement Review
Committee**

Paramedic
(EMTP/ACP)

March 26, 2021

OBJECTIVE

The objective of the Market Supplement Program is to ensure that the Saskatchewan Health Authority (SHA) can attract and retain the employees required to provide appropriate health care services to the people of Saskatchewan.

This program is designed to address specific skill shortages by use of a market supplement, to attract and/or retain qualified employees. The program is designed to ensure that temporary market supplements respond to valid labour market criteria, to address recruitment/retention pressures.

OVERVIEW

The Market Supplement Review Committee (MSRC) reviewed updated documentation submitted in the annual review process regarding the market supplement for the Paramedic classification. The initial market supplement report was released by the Market Supplement Review Committee on August 6, 2002, and implemented on October 16, 2002. The market supplement rate of pay for Paramedics was increased in February 2006 through the adjudication process, as outlined in the Market Supplement Letters of Understanding between SAHO and Health Sciences Association of Saskatchewan (HSAS).

This latest report is to be considered as part of the ongoing review of the market supplement process for this classification. The data was collected in June 2021. The committee carried out its review on July 15, 2021.

There were five respondents reporting for this review. A number of locations throughout Saskatchewan utilize private ambulance services, and that information is not included in this report.

Qualifications:

There are multiple levels of EMS practitioners in Saskatchewan. The most comprehensive EMS practitioner in the Saskatchewan Health Authority is the Advanced Care Paramedic.

An ACP has successfully completed an accredited ACP diploma program or a program that has been determined to be the equivalent. The ACP performs invasive advanced life support skills and an increased ability to administer medications to treat conditions and provide symptom relief.

To apply to the Advanced Care Paramedic program an applicant must have a Primary Care Paramedic certification from an accredited program, be registered as a primary care paramedic, have an international trauma support provider certificate and have a basic life support provider certification. The training program is two years in length at Saskatchewan Polytechnic.

Information regarding budgeted positions and vacancies is provided in the following table:

Table 1 – Paramedics – Budgeted and Vacant Positions (2021)

Number of Budgeted Positions 2021		Number of Vacant Budgeted Positions 2021		% Vacancy	
Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
89	20	11	3	12.36%	15.00%

ANALYSIS

The MSRC discussed the Labour Market Criteria as guided by the Market Supplement Program framework.

SERVICE DELIVERY IMPACTS: *(Respondents were asked to provide information that addresses current service delivery impacts resulting from staff shortages; potential staff short term service delivery impacts; potential long term service delivery impacts; and options for alternative service delivery models.)*

A total of **five** respondents provided data to this annual market supplement review. Three locations reported experiencing minor service delivery issues related to recruitment and retention.

The two other respondents reported moderate service delivery issues related to recruitment and retention. There is difficulty recruiting casuals, therefore, causing overtime. Some client services are being delayed due to short staff. As well, where there are staffing shortages some respondents report using different classifications, contracting out, and referring to a private sector to assist with service delivery.

VACANCY RATE ANALYSIS: *(Respondents were requested to provide information about the frequency and timing of vacancy occurrences {i.e. seasonal vacancies; do the vacancies always follow an event, etc.}; and to identify trends that may affect recruitment/retention efforts.)*

Eleven full-time vacancies and three part-time vacancies were reported for this review, for vacancy rates of 12.36% and 15.00% respectively.

TURNOVER RATES: *(Respondents were asked to provide local analysis of reasons for leaving and trends that may be emerging. They were also asked to provide annual turnover {loss of employees to other competitor employers} ratio to the existing staff complement {budgeted positions} in the given occupation.)*

Of the locations that track and report turnover, the following data was reported:

- Last 12 months – 6 (4 other employment; 2 internal transfers)
- Previous 12 months – 12 (4 other employment; 3 change of occupation; 2 resignations; 3 internal transfers)

RECRUITMENT ISSUE ANALYSIS: *(Respondents were asked to provide information such as length of recruitment times; training investments; licensing issues; supply and demand issues, etc.; as well as information that would identify trends that may affect recruitment and/or retention efforts.)*

Respondents indicated they utilize typical recruitment and retention initiatives, including:

- offering practicums for PCP and ACP students;
- providing interest-free loans to take ACP training;
- granting leaves of absence to attend the ACP program;
- advertising;
- offering relocation assistance;
- offering recruitment incentives; and
- attending career fairs.

SALARY MARKET CONDITIONS: *(Respondents were asked to identify situations where their salary levels are lower than other employers that they would expect to recruit employees from, or other employers that recruit their employees. This may be local, provincial, regional, national or international, depending on the occupation group and traditional recruitment relationships. Cost of living considerations may or may not be appropriate to factor into market salary comparisons.)*

The MSRC reports the following market conditions for Paramedics (ACP):

- Saskatchewan Health Authority – Maximum \$43.010/hour; five steps. Effective April 1, 2021.
- Alberta Health Services (Advanced Care Paramedic) – Maximum \$44.750/hour; nine steps. Effective April 1, 2019.
- British Columbia Regional Health Authorities (Advanced Care Paramedic) – Maximum \$42.85/hour; seven steps. Effective April 1, 2021.
- Manitoba Regional Health Authorities (Emergency Paramedic II) – Maximum \$46.46/hour; five steps. Effective April 1, 2021.

CONCLUSIONS AND RECOMMENDATIONS:

Considering the labour market criteria under the provincial framework, the Market Supplement Review Committee makes the following conclusions:

- Three respondents reported minor and two respondents reported moderate service delivery issues related to recruitment and retention.
- Eleven full-time vacancies and three part-time vacancies were reported for this review, for vacancy rates of 12.36% and 15.00% respectively.
- Respondents reported minor to moderate recruiting challenges for this classification.

After reviewing the information provided by respondents, and considering the labour market criteria defined by the market supplement framework, the Market Supplement Review Committee determined that the current market supplement for the Paramedic classification should be **maintained**.