

**MARKET SUPPLEMENT PROGRAM**

---

**Report of the Market Supplement Review  
Committee**

**Masters Psychologist**

**FINAL**

**November 12, 2020**

## OBJECTIVE

The objective of the Market Supplement Program is to ensure that the Saskatchewan Health Authority can attract and retain the employees required to provide appropriate health care services to the people of Saskatchewan.

This program is designed to address specific skill shortages by use of a temporary market supplement to attract and/or retain qualified employees. The program is designed to ensure that temporary market supplements respond to valid labour market criteria to address recruitment/ retention pressures.

## OVERVIEW

The Market Supplement Review Committee (MSRC) reviewed documentation submitted in the review process regarding the market supplement for the Masters level Psychologist classification. Masters level Psychologists are members of the Health Sciences Association of Saskatchewan (HSAS). The Masters Psychologist classification received a market supplement in November of 2013. The terms and conditions of the Market Supplement Program are provided in Letters of Understanding between the Saskatchewan Association of Health Organizations (SAHO) and HSAS.

There were eight areas that participated in this review.

### *Role of a Masters Psychologist:*

*The Masters Psychologist is responsible for the provision of assessment, consultation, and counseling for specified client groups. Specialized knowledge is applied in assessing and diagnosing clients, and providing advice and consultation to various groups concerning psychological information.*

### *Qualifications:*

*The Masters Psychologist requires the successful completion of a Masters degree in Psychology.*

Information regarding budgeted positions and vacancies is provided in the following table:

**Table 1 – Masters Psychologist (Including Senior Level) – Budgeted and Vacant Positions**

Number of Budgeted Positions (As of November 2020)		Number of Vacant Positions (As of November 2020)		% Vacancy	
Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
35	11	6.5	0	18.57%	0%

## ANALYSIS

The MSRC discussed the Labour Market Criteria as guided by the Market Supplement Program framework.

**SERVICE DELIVERY IMPACTS:** *(Respondents were asked to provide information that addresses current service delivery impacts resulting from staff shortages; potential staff short-term service delivery impacts; potential long-term service delivery impacts; and options for alternative service delivery models.)*

Of those who participated in this review, four areas reported no service delivery issues related to recruitment and retention. Two areas reported minor issues including incurring some overtime, increased wait times, and using other classifications to assist with service delivery. One reported moderate issues as no adult assessments are being completed and one reported significant issues including increased waitlists, contracting out, and encouraging clients to use workplace benefits when applicable.

**VACANCY RATE ANALYSIS:** *(Respondents were requested to provide information about the frequency and timing of vacancy occurrences {i.e., seasonal vacancies; do the vacancies always follow an event; etc.} and to identify trends that may affect recruitment/retention efforts).*

There were 6.5 full-time vacancies and no part-time vacancies reported in this review, for vacancy rates of 18.57% and 0% respectively.

**TURNOVER RATES:** *(Respondents were asked to provide local analysis of reasons for leaving and trends that may be emerging. They were also asked to provide annual turnover {loss of employees to other competitor employers} ratio to the existing staff complement {budgeted positions} in the given occupation.)*

Of the areas that report and track turnover for the Masters Psychologist classification, the following data is reported:

- Last 12 months = 10 (1 other employment; 3 unknown; 4 retirements; 1 other reasons; 1 family/domestic).
- Previous 12 months = 6 (1 other employment; 4 other reason; 1 retirement).

**RECRUITMENT ISSUE ANALYSIS:** *(Respondents were asked to provide information such as length of recruitment times; training investments; licensing issues; supply and demand issues, etc.; as well as information that would identify trends that may affect recruitment and/or retention efforts.)*

Respondents reported varying recruiting times for this classification, ranging from three months to eighteen months.

Typical recruitment efforts were reported, including such things as advertising; attending career fairs; offering recruitment, relocation and training/education assistance with return for service agreements; providing additional educational leave time so individuals can prepare for the written and oral registration exams; and offering clinical placements for students.

Several respondents also indicated they are able to hire new grads at the first step of the pay grade, but not other new hires.

**SALARY MARKET CONDITIONS:** *(Respondents were asked to identify situations where their salary levels are lower than other employers that they would expect to recruit employees from, or other employers that recruit their employees. This may be local, provincial, regional, national or international, depending on the occupation group and traditional recruitment relationships. Cost of living considerations may or may not be appropriate to factor into market salary comparisons).*

The SHA provides rates that are higher than Manitoba (which is 3.47% lower) and lower rates than British Columbia (2.92% higher than SHA) and Alberta (9.08% higher than the SHA).

- Saskatchewan Health Authority – minimum \$42.545/hour, maximum \$52.023/hour. Effective April 1, 2021.
- British Columbia Regional Health Authorities – minimum \$42.94/hour, maximum \$53.54/hour. Effective April 1, 2021.
- Alberta Health Services – minimum \$41.58/hour, maximum \$55.25/hour. Effective April 1, 2019.
- Manitoba Regional Health Authorities – minimum \$38.809/hour, maximum \$50.220/hour. Effective April 1, 2021.

## **CONCLUSIONS AND RECOMMENDATIONS:**

Considering all the labour market criteria within the Market Supplement Program Letters of Understanding, the Market Supplement Review Committee makes the following conclusions for the Masters Psychologist:

- Four areas reported no service delivery issues related to recruitment and retention. Two areas reported minor issues, one reported moderate issues, and one reported significant issues.
- There were 6.5 full-time vacancies and no part-time vacancies reported in this review, for vacancy rates of 18.57% and 0% respectively.

Having reviewed the information as provided by respondents, and considering the labour market criteria, the Provincial Market Supplement Review Committee has determined that the market supplement for the Masters Psychologist classification should be **maintained**.