MARKET SUPPLEMENT PROGRAM

# **Report of the Market Supplement Review Committee**

Psychologist (Ph.D. Level)

**December 19, 2005** 

#### **OBJECTIVE**

The objective of the Market Supplement Program is to ensure that Saskatchewan health care employers can attract and retain the employees required to provide appropriate health care services to the people of Saskatchewan.

This program is designed to address specific skill shortages by use of a temporary market supplement to attract and/or retain qualified employees. The program is also designed to ensure that temporary market supplements respond to valid labour market criteria to address recruitment/retention pressures.

#### **OVERVIEW**

This market supplement review of the Psychologist Ph.D. classification was requested by the <u>Health Sciences Association of Saskatchewan</u> (HSAS). The Market Supplement Review Committee (MSRC) reviewed documentation submitted by Saskatchewan health regions in the review process regarding the market supplement for the Psychologist Ph.D. classification.

The first market supplement review for the Ph.D. Psychologist classification was completed by the Market Supplement Review Committee in December, 2002 when the Committee recommended that a market supplement be implemented. The first annual review was conducted by the MSRC in December 2003 when the MSRC recommended to maintain the existing market supplement. The annual review in 2004 determined that the base rate of pay was higher than the market supplement rate and the market supplement was no longer required.

There were six health regions that reported to this analysis on Psychologist Ph.D.'s. Psychologist Ph.D.'s are members of HSAS.

Role of a Psychologist Ph.D. level:

Psychologists work in clinics, correction facilities, hospitals, rehabilitation centres, schools and universities. They diagnose and provide therapy for psychological and emotional disorders, help clients manage physical illnesses and disorders, consult with other health care professionals, plan and implement research and apply theory relating to behavior and mental process.

Qualifications:

The <u>Saskatchewan Registered Psychologists Act</u> was enacted in 1962. This stipulated that only those with a Doctorate in Psychology could call themselves Psychologists and engage in private practice. In this Act however, there was an exemption from this provision for individuals who were less qualified and who worked for the provincial government and school boards. In 1997, a new Act regulating Psychologists was passed but not enacted until March 2002. In order to practice as a Psychologist in Saskatchewan, registration with the Saskatchewan College of Psychologists is required. There are approximately 24 Doctoral programs at Canadian universities.

Information regarding budgeted positions and vacancies is provided in the following table:

Health Regions	Number of Budgeted Positions (As of Nov, 2005)		Number of Vacant Positions (As of Nov, 2005)		% Vacancy	
	Full-Time	Part-Time	Full-Time	Part-	Full-	Part-
				Time	Time	Time
Prairie North	5	0	1	0	20%	0
Prince Albert Parkland	3	0	0	0	0	0
Regina Qu'Appelle	10	0	3	0	30%	0
Saskatoon	25	5	4	0	16%	0
Sun Country	1	0	0	0	0	0
Sunrise	3	0	0	0	0	0
TOTAL:	47	5	8	0	17.0%	0%

#### Table 1- Psychologist Ph.D. - Budgeted and Vacant Positions

Note: The data in Table 1 and Table 2 may be incomplete as not all the same employers may have reported data for all years.

#### ANALYSIS

The MSRC discussed the Labour Market Criteria as required by the Market Supplement Program.

**SERVICE DELIVERY IMPACTS:** (Employers were asked to provide information that addresses current service delivery impacts resulting from staff shortages, potential staff short term service delivery impacts, potential long term service delivery impacts and options for alternative service delivery models).

Six regions responded to this survey: Three regions reported no service delivery issues with respect to the Ph.D. Psychologist and three regions reported minor service delivery issues based on a growing demand for services.

Health regions report that the ability of health regions to deliver specialized psychological services is dependent upon filling and retaining Ph.D. professionals. As reported in the 2004 report, health regions will utilize other health care professionals in the delivery of service (i.e. Social Workers and Masters Psychologists) when possible.

**VACANCY RATE ANALYSIS:** (Employers were requested to provide information about the frequency and timing of vacancy occurrences {i.e., seasonal vacancies; do the vacancies always follow an event; etc.} and to identify trends that may affect recruitment/retention efforts).

The provincial vacancy rate for Ph.D. Psychologists is 17.0% which represents seven full time vacancies across the province. Health regions have again stated that since the market

supplement was implemented in 2002, that recruitment has been easier for Ph.D. Psychologists because the wage disparity with other provinces and especially the private sector has been lessened.

The vacancy rate for full time positions has steadily declined each year since market supplement reviews began in 2002.

The following table provides comparative information from 2002 to the current information of 2005.

Psychologist Ph.D. Classification	Number of Budgeted Positions		Number of Vacant Budgeted Positions		% Vacancy	
	Full	Part	Full	Part	Full	Part
	Time	Time	Time	Time	Time	Time
<b>TOTALS: 2002</b>	49	6	19	0	38.8%	0%
<b>TOTALS: 2003</b>	49	4	11	0	22.4%	0%
<b>TOTALS: 2004</b>	45	0	9	0	20%	0%
<b>TOTALS: 2005</b>	47	5	8	0	17.0%	0%

\*Disclaimer: Data reported in Table 1 and above may be as a result of different employers reporting year to year.

**TURNOVER RATES:** (Employers were asked to provide local analysis of reasons for leaving and trends that may be emerging. They were also asked to provide annual turnover {loss of employees to other competitor employers} ratio to the existing staff complement {budgeted positions} in the given occupation.).

Of the regions that track and report turnover, the following is reported:

- 2005 4
- 2004 5
- 2003 6 (from the 2003 MSRC report)

The turnover reported above includes reasons such as leaving for private practices, dissatisfaction with job, spousal transfer, and others. Discrepancies in data may be as a result of different employers reporting year to year and/or different recording and reporting practices.

**RECRUITMENT ISSUE ANALYSIS:** (Employers were asked to provide information such as length of recruitment times, training investments, licensing issues, supply and demand issues, etc., as well as information that would identify trends that may affect recruitment and/or retention efforts).

Regions have utilized the following recruitment and retention initiatives: Offering a higher initial pay rate (three regions), utilizing other classifications (three regions), advertising (one regions), career fairs (one regions), offering internships (three regions) and residency programs (one region).

One region with on-going vacancies hired a full time Ph.D. Psychologist this summer, made offers to two others who will complete their Ph.D. qualifications in October 2006, and have retained another two who are in the clinical phase of their training.

**SALARY MARKET CONDITIONS:** (*Employers were asked to identify situations where their salary levels are lower than other employers that they would expect to recruit employees from or other employers that recruit their employees. This may be local, provincial, regional, national or international depending on the occupation group* 

and traditional recruitment relationships. Cost of living considerations may or may not be appropriate to factor into market salary comparisons).

The MSRC reports the following market conditions for Ph.D. Psychologists:

- Saskatchewan health regions Minimum \$34.867/hour, maximum \$42.421/hour, 6 steps. Effective April 1, 2005.
- Alberta health regions Minimum \$35.930/hour, maximum \$47.710/hour, 9 steps. Effective April 1, 2005.
- British Columbia health regions Minimum \$35.340/hour, maximum \$44.090/hour, 6 steps. Effective April 1, 2005.
- Manitoba health regions Minimum \$30.416/hour, maximum \$39.357/hour, 8 steps. Effective April 1, 2005.

SAHO and HSAS have recently agreed to a new collective agreement that stipulates economic increases of 2% as of April 1, 2004 as well as April 1, 2005. Because these increases have just been implemented it is uncertain of the effect to recruitment and retention efforts for this classification.

### **CONCLUSIONS & RECOMMENDATIONS:**

Considering the labour market criteria under the framework, the Market Supplement Review Committee makes the following conclusions:

- Minimal service delivery issues have been reported by Saskatchewan health regions.
- There were eight full time vacancies reported by Saskatchewan health regions.
- The impact of the recent SAHO/HSAS collective agreement on recruitment and retention efforts is not known at this time since the new rates of pay were implemented at the end of October 2004.

Having reviewed the information as provided by employers and considering the labour market criteria, the Market Supplement Review Committee recommends:

• That a market supplement not be implemented for the Ph.D. Psychologist classification at this time.

#### **APPENDIX A**

# Market Supplement Consideration Request – Psychologist Ph.D.

## **Respondents**

- Prince Albert Parkland Health Region 1.
- Regina Qu'Appelle Health Region Saskatoon Health Region 2.
- 3.
- Sun Country Health Region Sunrise Health Region 4.
- 5.