

**MARKET SUPPLEMENT PROGRAM**

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**Report of the Market Supplement Review  
Committee**

**Infection Control Practitioner**

**December 22, 2014**

## **OBJECTIVE**

The objective of the Market Supplement Program is to ensure that Saskatchewan health care employers can attract and retain the employees required to provide appropriate health care services to the people of Saskatchewan.

This program is designed to address specific skill shortages by use of a temporary market supplement to attract and/or retain qualified employees. The program is also designed to ensure that temporary market supplements respond to valid labour market criteria to address recruitment/retention pressures.

## **OVERVIEW**

The Market Supplement Review Committee (MSRC) reviewed updated documentation submitted in the annual review process regarding the market supplement for the Infection Control Practitioner classification. The first market supplement report was released by the Market Supplement Review Committee on December 19, 2002. The MSRC has recommended in each annual review to maintain the existing market supplement and continue to follow the SUN level B rates of pay until the next review. This latest report is to be considered as part of the on-going review of the market supplement process for this classification, as described in the SAHO/HSAS Letters of Understanding pertaining to the Market Supplement Program.

There were eight health regions that reported to this analysis on Infection Control Practitioners. Infection Control Practitioners are members of the Health Sciences Association of Saskatchewan (HSAS).

Role of an Infection Control Practitioner:

*Infection Control Practitioners are responsible for effective coordination of the Infection Control program to ensure a high quality of patient care. Specifics of the job include; developing and maintaining a system of identifying and reporting infections, investigating outbreaks of infections, and, developing and maintaining infection control policies and procedures by consulting with various disciplines and departments on infection control matters.*

Qualifications:

*An Infection Control Practitioner must either be a Registered Nurse possessing a BScN degree, or have possession of another Bachelor's Degree in a related health discipline. Employees must have training and certification in hospital infection control.*

Information regarding budgeted positions and vacancies is provided in the following table:

**Table 1- Infection Control Practitioner (all levels) - Budgeted and Vacant Positions**

Health Regions	Number of Budgeted Positions (As of December 2014)		Number of Vacant Positions (As of December 2014)		% Vacancy	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Cypress	0	2	0	1	0	50%
Five Hills	2	0	0	0	0	0
Heartland	1	0	0	0	0	0
Mamawetan Churchill River	2	0	0	0	0	0
Prairie North	1	1	0	0	0	0
Prince Albert Parkland	1	0	0	0	0	0
Regina Qu'Appelle	6	1	1	0	16.67%	0
Saskatoon	10	0	0	0	0	0
<b>TOTAL:</b>	<b>23</b>	<b>4</b>	<b>1</b>	<b>1</b>	<b>4.35%</b>	<b>25%</b>

## ANALYSIS

The MSRC discussed the Labour Market Criteria as required by the Market Supplement Program.

**SERVICE DELIVERY IMPACTS:** *(Employers were asked to provide information that addresses current service delivery impacts resulting from staff shortages, potential staff short term service delivery impacts, potential long term service delivery impacts and options for alternative service delivery models).*

Eight health regions reported to this review. Six regions reported no service issues related to recruitment and retention. One region reported minor issues such as training /orientation time and effort needed for new staff. Another region reported minor issues related to a vacancy, such as delays in education and consultation, committee work, and document control.

**VACANCY RATE ANALYSIS:** *(Employers were requested to provide information about the frequency and timing of vacancy occurrences {i.e., seasonal vacancies; do the vacancies always follow an event; etc.} and to identify trends that may affect recruitment/retention efforts).*

There was one full-time vacancy and one part-time vacancy reported by health regions during this review.

The following table provides comparative information from 2002 to the current information of 2014.

Infection Control Practitioner Classification	Number of Budgeted Positions		Number of Vacant Budgeted Positions		% Vacancy	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
<b>TOTALS: 2002</b>	6	5	0	1	0%	20%
<b>TOTALS: 2003</b>	8	4	1	0	12.5%	0%
<b>TOTALS: 2004</b>	7	4	0	0	0%	0%
<b>TOTALS: 2005</b>	11	3	1	0	9%	0%
<b>TOTALS: 2006</b>	11	4	1	1	9%	25%
<b>TOTALS: 2007</b>	13	4	1	0	7.6%	0%
<b>TOTALS: 2008</b>	16	4	3	0	18.7%	0%
<b>TOTALS: 2009</b>	17	5	1	0	5.8%	0%
<b>TOTALS: 2010</b>	19	5	0	0	0%	0%
<b>TOTALS: 2011</b>	23	4	0	0	0%	0%
<b>TOTALS: 2012</b>	21	4	0	0	0%	0%
<b>TOTALS: 2013</b>	20	5	1	0	5.0%	0%
<b>TOTALS: 2014</b>	23	4	1	1	4.35%	25%

\*Disclaimer: Data reported in Table 1 and above may be as a result of different employers reporting year to year.

**TURNOVER RATES:** *(Employers were asked to provide local analysis of reasons for leaving and trends that may be emerging. They were also asked to provide annual turnover {loss of employees to other competitor employers} ratio to the existing staff complement {budgeted positions} in the given occupation.)*

Of the regions that report and track turnover, the following data is reported:

- Last 12 months – 3 (other employment; family/domestic reasons; change of occupation)

**RECRUITMENT ISSUE ANALYSIS:** *(Employers were asked to provide information such as length of recruitment times, training investments, licensing issues, supply and demand issues, etc., as well as information that would identify trends that may affect recruitment and/or retention efforts).*

As reported in previous reports, Infection Control Practitioners are in demand across Canada due to the increase in demand and focus for this service nationally. There is one school in Canada (Centennial College in Toronto) that provides the required training and certification examination. Candidates must work in the field for at least six months to one year before attending the two-week course. At the end of the two-week course, the candidate must write and pass the exam. After successful completion of the course and two years on the job, the Infection Control Practitioner must write and pass a certification exam in order to be

certified. The Infection Control Practitioners must write and pass this exam every five years to remain certified.

From this annual review, several Saskatchewan health regions reported they cover the cost of the Infection Control Practitioner exam, if successfully completed. Other regions indicate they offer relocation and tuition/educational incentives.

**SALARY MARKET CONDITIONS:** *(Employers were asked to identify situations where their salary levels are lower than other employers that they would expect to recruit employees from or other employers that recruit their employees. This may be local, provincial, regional, national or international depending on the occupation group and traditional recruitment relationships. Cost of living considerations may or may not be appropriate to factor into market salary comparisons).*

Health regions have reported that nurses belonging to the Saskatchewan Union of Nurses have historically been the main source of competition. Therefore, ensuring equity with other nursing positions within each region is important in retaining these professionals.

The MSRC reports the following market conditions for Infection Control Practitioners:

- Saskatchewan health regions – minimum \$39.503/hour, maximum \$47.263/hour. Effective April 1, 2012.
- Alberta health regions – minimum \$40.26/hour, maximum \$53.50/hour. Effective April 1, 2014.
- British Columbia health regions – minimum \$30.04/hour, maximum \$37.46/hour. Effective April 1, 2014.
- Manitoba health regions – minimum \$34.304/hour, maximum \$42.975/hour. Effective April 1, 2012.

The current SAHO/HSAS collective agreement expired March 31, 2013.

## **CONCLUSIONS & RECOMMENDATIONS:**

Considering the labour market criteria under the framework, the Market Supplement Review Committee makes the following conclusions:

- Either no service delivery issues or minimal service issues due to recruitment and retention pressures were reported by Saskatchewan health regions for this classification.
- Health regions reported one full-time and one part-time vacancy for Infection Control Practitioners.
- No recruitment and retention activities were reported by health regions.

Having reviewed the information as provided by employers and considering the labour market criteria, the Market Supplement Review Committee recommends:

- To maintain the current market supplement for the Infection Control Practitioner classification and to follow the SUN level B rates of pay, until the next annual review.

## **APPENDIX A**

### **Market Supplement Consideration Request – Infection Control Practitioner**

#### **Respondents**

1. Cypress Health Region
2. Five Hills Health Region
3. Heartland Health Region
4. Mamawetan Churchill River Health Region
5. Prairie North Health Region
6. Prince Albert Parkland Health Region
7. Regina Qu'Appelle Health Region
8. Saskatoon Health Region