# MARKET SUPPLEMENT PROGRAM

# Report of the Market Supplement Review Committee

**Dental Therapist** 

October 22, 2012

## **OBJECTIVE**

The objective of the Market Supplement Program is to ensure that Saskatchewan health care employers can attract and retain the employees required to provide appropriate health care services to the people of Saskatchewan.

This program is designed to address specific skill shortages by use of a temporary market supplement to attract and/or retain qualified employees. The program is designed to ensure that temporary market supplements respond to valid labour market criteria to address recruitment/retention pressures.

## **OVERVIEW**

The Market Supplement Review Committee (MSRC) reviewed updated documentation submitted in the annual review process regarding the market supplement for the Dental Therapist classification. The initial market supplement report was released by the Market Supplement Review Committee August 6, 2002 and implemented on October 16, 2002. The Dental Therapist classification has had annual reviews since 2003. The decision each time was to maintain the existing market supplement. This latest report is to be considered as part of the on-going review of the market supplement process for this classification as described in the SAHO/HSAS Letters of Understanding pertaining to the Market Supplement Program.

There were five health regions that reported to this review on Dental Therapists. Dental Therapists are members of the Health Sciences Association of Saskatchewan (HSAS).

## Role of a Dental Therapist:

Dental Therapists serve children in Saskatchewan as part of the Children's Dental Program, which mandates routine dental care for children up to sixteen years of age. Most of the provinces Dental Therapists work in northern Saskatchewan.

## Qualifications:

Currently there is no program that is offered to train Dental Therapists. In the past the National School of Dental Therapy trained Dental Therapists. Dental Therapists work with dentists to provide community-based preventive dental health programs to meet identified community needs.

Information regarding budgeted positions and vacancies is provided in the following table:

**Table 1 – Dental Therapist – Budgeted and Vacant Positions (October, 2012)** 

	Number of Budgeted Positions		Number of Vacant Budgeted Positions			
Health					%	
Regions	(As of October, 2012)		(As of October, 2012)		Vacancy	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
Keewatin Yatthe	4	0	0	0	0	0
Kelsey Trail	1	0	0	0	0	0
Mamawetin	4	0	0	0	0	0
Churchill River						
*Saskatoon	0	1	0	0	0	0
Sunrise	1	1	0	0	0	0
TOTAL	10	2	0	0	0	0

<sup>\*</sup>Saskatoon reports one part time position shared by two employees.

#### **ANALYSIS**

The MSRC discussed the Labour Market Criteria as guided by the Market Supplement Program framework.

**SERVICE DELIVERY IMPACTS:** (Employers were asked to provide information that addresses current service delivery impacts resulting from staff shortages, potential staff short term service delivery impacts, potential long term service delivery impacts and options for alternative service delivery models)

No service delivery issues related to the recruitment and retention of Dental Therapists were reported by health regions. Some regions continue to report the inability to keep up with the growing demand for the service provided by Dental Therapists.

**VACANCY RATE ANALYSIS:** (Employers were requested to provide information about the frequency and timing of vacancy occurrences {i.e., seasonal vacancies; do the vacancies always follow an event; etc.} and to identify trends that may affect recruitment/retention efforts).

Health regions reported no vacancies for the Dental Therapist classification.

Table 2 – Dental Therapist – Budgeted and Vacant Position Comparison (2002 – 2012)

Dental Therapist Classification	Number of Budgeted Positions		Number of Vacant Budgeted Positions		% Vacancy	
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
2002 Totals	6	2	2	1	33%	50%
2003 Totals	8	1	0	0	0%	0%
2004 Totals	8	1	2	0	25%	0%
2005 Totals	7	1	0	0	0%	0%
2006 Totals	7	1	1	0	14.2%	0%
2007 Totals	8	1	0	0	0%	0%
2008 Totals	8	1	0	0	0%	0%
2009 Totals	9	1	0	0	0%	0%
2010 Totals	10	2	0	0	0%	0%
2011 Totals	9	2	0	0	0%	0%
2012 Totals	10	2	0	0	0%	0%

**TURNOVER RATES:** (Employers were asked to provide local analysis of reasons for leaving and trends that may be emerging. They were also asked to provide annual turnover loss of employees to other competitor employers ratio to the existing staff complement {budgeted positions} in the given occupation.).

Of the regions that report and track turnover, the following data is reported:

- 2012 (year to date) 1 (retirement)
- 2011 1 (retirement)
- 2010 0

**RECRUITMENT ISSUE ANALYSIS:** (Employers were asked to provide information such as length of recruitment times, training investments, licensing issues, supply and demand issues, etc., as well as information that would identify trends that may affect recruitment and/or retention efforts).

Northern health regions report extensive recruiting efforts for this and other classifications. Earlier this year it took one month to fill a vacant position.

**SALARY MARKET CONDITIONS:** (Employers were asked to identify situations where their salary levels are lower than other employers that they would expect to recruit employees from or other employers that recruit their employees. This may be local, provincial, regional, national or international depending on the occupation group and traditional recruitment relationships. Cost of living considerations may or may not be appropriate to factor into market salary comparisons).

Some employers report that other jurisdictions pay more for Dental Therapists especially in northern Saskatchewan.

#### **CONCLUSIONS & RECOMMENDATIONS:**

Considering the labour market criteria under the provincial framework, the Market Supplement Review Committee concludes:

- There are no vacancies reported by Saskatchewan health regions.
- Health regions report no service delivery issues related to recruitment and retention issues for the Dental Therapist classification.
- Recruiting to a vacancy earlier this year took one month.

Having reviewed the employer information and considering the labour market criteria defined by the market supplement framework, the Market Supplement Review Committee recommends to maintain the current market supplement for the Dental Therapist classification.

# APPENDIX A

# **Market Supplement Consideration Request – Dental Therapist**

# Respondents

- Mamawetin Churchill River Health Region 1.
- 2. Saskatoon Health Region
- 3.
- Kelsey Trail Health Region Keewatin Yatthe Health Region 4.
- Sunrise Health Region 5.